

Does your sector support the overall direction and intent of the IESO's strategic objectives?

Yes, understand the 3 key initiatives (with Renewable integration encompassing management of Surplus Baseload Generation). Also support the 4 "current strategic objectives".

Does your sector continue to support initiatives identified as the IESO's primary focus for the next three years? **Qualified Yes, the focus on "the consumer" is a concern.** Explanation at recent meeting did help, suggest to not have IESO resources out of balance over all the Industry groups.

Renewable Integration (includes managing Surplus Baseload Generation) **Largest challenge is executing/ enabling renewables to contribute.**

b. Market Roadmap **will this include Price signals/price transparency across all sectors?**

c. Energy Modeling - **Yes**

Need continued focus on Price signals and Transparency as well as expanding the Global Adjustment (allow easier access to aggregating, taking to lower thresholds). Acknowledge excellent Regional Information sessions held this past year.

In addition Smart Grid-utilization of Smart Meters (Large investment made)

What impact does the Industry's long term investment climate have for the IESO?

Is there a strategy or initiative the IESO has identified that your sector would not consider a priority?

Consumer focus appears to be Small user/residential unless "consumer" is aimed at "all users". If it is small user include the Smart Grid and utilization of Smart Meters issue and within the infrastructure where this fits.(is it an LDC issue?)

Is there something substantial that is not being addressed by the IESO?

Continue the excellent work, secured by excellent reputation. Assert self, got knuckles rapped last year in the business plan cycle, do not retreat. Be proactive seeking opportunities in a potential agency consolidation or change in government.

Embedded Industrial Consumers, John Williams

The IESO will be expanding its strategic objectives to include an increased focus on the consumer. From the SAC's perspective, what should this include? How would each of the sectors recommend the IESO accomplish this?

Consumer focus for each sector, increase feed back through stakeholder groups.

If conservation programs are a part of the focus, use the LDCs first (make it a part of their licence).

Keep IESO resources in balance to serve all the sectors.