

August 27, 2003

Mr. David Goulding  
COE  
The Independent Market Operator of Ontario  
655 Bay Street  
Suite 410  
P.O. Box 1  
Toronto, Ontario, Canada M5G-2K4

Dear Mr. Goulding:

I am writing to confirm the invitation for you to testify at a hearing before the Committee on Energy and Commerce on September 4, at 9:30 a.m. in Room 2123 Rayburn House Office Building. The title of the hearing is "Blackout 2003: How Did It Happen and Why?" The purpose of this hearing is to address the causes of the electric power disruptions experienced on August 14, 2003 and subsequent days.

According to the National Oceanic and Atmospheric Administration, temperatures for much of the Eastern United States were "significantly cooler" in July, 2003 than in recent years. Overall, summer temperatures for 2003 have been below average, while precipitation levels have been well above average. According to the Energy Information Administration, for the region encompassed by the East Central Area Reliability Council, generating capacity resources for 2003 exceed net internal demand for electricity by 29%. Similarly, the Northeast Power Coordinating Council has a capacity margin of 21% for 2003. In other words, all indications are that the electric power supplies in regions affected by the blackouts have generally been more than adequate to meet peak summer demands. Therefore, the Committee respectfully requests that your testimony provide answers to the following questions to the full extent of your understanding and knowledge:

- What exactly were the specific factors and series of events leading up and contributing to the blackouts of August 14?
- At what time did your company first become aware that the system was experiencing unscheduled, unplanned or uncontrollable power flows or other abnormal conditions and what steps did you take to address the problem? Were there any indications of system instability prior to that time?

- Which systems operated as designed and which systems failed?
- If events similar to those that occurred on August 14, 2003 had happened a year ago, would the results have been the same? If similar events occur a year from now, do you anticipate having in place equipment and processes sufficient to prevent a reoccurrence of the August 14 blackout?
- What lessons were learned as a result of the blackouts?
- How can similar incidents in the future be prevented?

In addition, your testimony should contain any additional information you believe to be necessary or beneficial in helping the Committee to understand the events of August 14 and to prevent future electric power supply disruptions.

Following are important details concerning the preparation and presentation of your testimony.

***The Form of Your Testimony.*** You are requested to submit a written statement, which may be of any reasonable length and may contain supplemental materials; however, please be aware that the Committee cannot guarantee that supplemental material will be included in the printed hearing record. Your written statement should be typed, double spaced, and should include a one-page summary of the major points you wish to make. You will have an opportunity to present an oral summary of your testimony to the Committee; to ensure sufficient time for Members to ask questions, your oral presentation should be limited to five minutes.

Pursuant to Rule 4(b)(1) of the Rules of the Energy and Commerce Committee (a copy of which is enclosed), I am requesting you to provide 175 copies of your written statement at least two working days in advance of your appearance. This will allow Members and staff the opportunity to review your testimony.

You or an employee of your office or organization must deliver your testimony in person, and arrangements for delivery should be made in advance by contacting Peter Kielty, the Legislative Clerk of the Committee. If your testimony exceeds one box in volume, advanced notice of delivery must be given to the Legislative Clerk in order to satisfy the security procedures of the Capitol Police. Information needed for delivery includes the name of the person who will be delivering the testimony, the time of delivery, and the number of boxes being delivered in order to obtain security clearance. If you are unable to provide the requisite number of hard copies of your testimony personally, please contact the Legislative Clerk in advance to arrange for alternative means of delivery. In accordance with the guidelines established by the Chief Administrative Officer of the House, however, no commercial carriers will be allowed access to the House Office Buildings.

Rule 4(b)(1) of the Committee Rules also requires that, if you have the technological capability, you should also submit a copy of your testimony in electronic format, i.e., on a

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computer disk or as an email attachment. The Committee will post your testimony to the Committee Website (at "<http://energycommerce.house.gov> ") after the hearing. This will increase public access to your testimony and reduce the Committee's printing costs. Please be aware that submission of your testimony in electronic form does not relieve you of the obligation to submit the requested number of printed copies of your testimony. Additional guidelines for submission of testimony in electronic format are enclosed.

Please personally deliver the electronic and printed copies of your testimony required two working days before the hearing to the attention of Peter Kielty, Legislative Clerk for the Committee on Energy and Commerce in 2125 Rayburn House Office Building, Washington, D.C. 20515.

***The Truth-in-Testimony Requirement.*** Clause 2(g)(4) of Rule XI of the Rules of the House, and Rule 4(b)(2) of the Committee Rules, require that witnesses appearing in a nongovernmental capacity disclose the amount and source of: (1) any federal grant, or subgrant thereof, by agency and program; and (2) any federal contract, or subcontract thereof, received by the witness, or by an entity represented by the witness, during the current fiscal year or either of the two preceding fiscal years. Enclosed is a two-sided page which is intended to assist you in complying with this requirement. This completed form, and a copy of your curriculum vitae or resume, should be attached to each copy of your testimony.

***Publication of the Hearing Record.*** Rule XI, clause 2(e)(1)(A) of the Rules of the House requires the Committee to keep a written record of committee hearings which is a substantially verbatim account of remarks made during the proceedings, subject only to technical, grammatical, and typographical corrections. Your testimony, the transcript of the hearing, and any other material that the Subcommittee agrees to include in the hearing record (subject to space limitations) will be printed as a record of the hearing. You will receive a copy of the printed hearing record when it becomes available, usually 30 to 60 days after the date of the hearing.

If you have any questions concerning any aspect of your testimony, please contact Jason Bentley of the Energy and Commerce Committee staff at (202) 225-2927.

Sincerely,

W.J. "Billy" Tauzin

Enclosures: (1) Electronic Format Guidelines  
(2) Rules for the Committee on Energy and Commerce  
(3) Truth-in-Testimony disclosure form